# Grant Writing Tips and Tricks: Grant Writing 101

MAINE RECREATION & PARKS ASSOCIATION Webinar - 7/2/20

BOB BARCELONA
UNH Recreation Management and Policy



# A Few Thoughts...

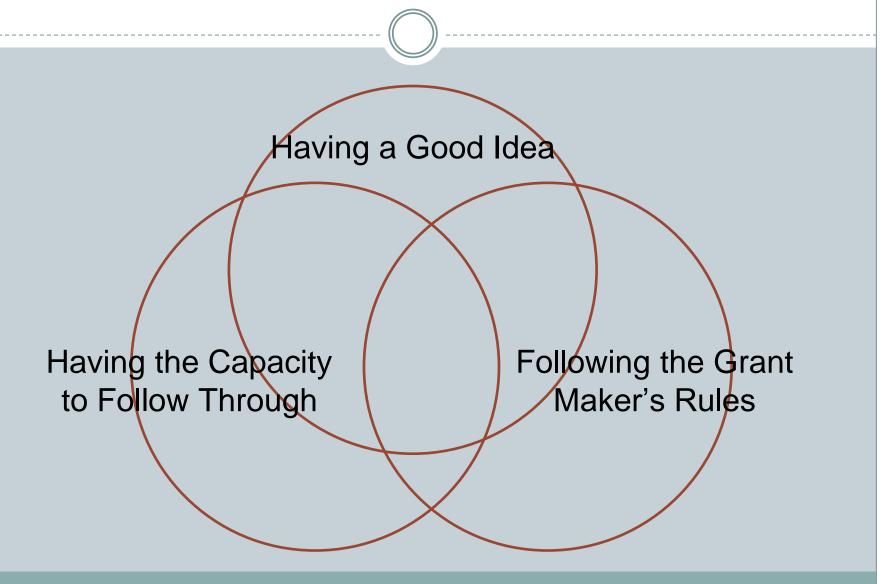
- You don't have to be a great writer to be a great grant writer
- You have to be willing to invest dollars to get dollars
- Your priorities are rarely a perfect match for a funder's priorities
- Beware of mission creep and no when to say no
- Grant writing is not a panacea for recreation department financing

## Where Does YOUR Money Come From?

- % of parks and recreation departments receiving funding from:
  - Taxes/appropriated funds = 100%
  - User fees/charges = 88%
  - Private donations = 48%
  - Public (state or federal) grants = 40%
  - Corporate sponsorships = 32%
  - Private foundations and/or corporate grants = 28%
  - Developer impact fees = 24%

On average approximately 5% or less of municipal parks and recreation budgets are derived from grant dollars

# Grant Writing is Mostly About 3 Things...



# Where Does the Grant Money Come From?

- **Private foundations** (e.g. Stephen and Tabitha King Foundation, TD Foundation, RWJF, WTG Foundation)
- Community foundations (e.g. Maine Community Foundation, Rotary, Masons, Knights of Columbus)
- **Corporate foundations** (e.g. Ben and Jerry's, State Farm, NIKE, Musco, MLB)
- Federal Agencies (e.g. USDA, DHHS, CDC, US DOT)
- State Agencies (e.g. LWCF, Recreation Grants, Recreational Trails Program, 21<sup>st</sup> CCLC, DOT, State Arts Council, National Trust for Historic Preservation)

State grants are mostly funded through federal dollars block granted to the state – these are "pass-through grants"

## **Top Giving Foundations: ME**

Foundations have far-ranging interests. With some research, you'll find one that's a "fit" for your work.

learn more: foundation funding

The foundations listed below are from GrantDomain. They're prescreened: they have a staff, issue RFPs, or otherwise indicate interest in receiving grant proposals. Some foundations are omitted, even though they award large grants, because they don't accept unsolicited grant proposals. We list up to forty foundations for each state.

FOUNDATION NAME	TOTAL ANNUAL GIVING
The Maine Community Foundation, Inc.	\$28,986,732
TD Charitable Foundation	\$26,847,693
Lunder Foundation	\$16,337,493
John T. Gorman Foundation	\$6,655,890
Libra Foundation	\$4,655,795
Davis Educational Foundation	\$4,453,600
Maine Cancer Foundation	\$3,802,072
The Stephen and Tabitha King Foundation	\$3,506,350
Maine Health Access Foundation	\$3,407,832
Davis Family Foundation	\$2,478,115
Huber Foundation	\$1,840,000
The Sam L. Cohen Foundation	\$1,633,333
Hannaford Charitable Foundation	\$1,508,800
Maine Justice Foundation	\$1,493,727
Horizon Foundation, Inc.	\$1,020,000

### ALERT: Stay up to date on Maine's COVID-19 Response

DEPARTMENT OF

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### About Us ATV Program Boating Facilities Program Coastal Island Registry Grants and Community Recreation GIS/Mapping Historic Sites Maine Conservation Corps Planning, Acquisitions & Special

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Get Involved

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Grants

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### Bureau of Parks and Lands

### **Grants and Community Recreation**

In addition to responsibilities regarding federal and state grant programs, we serve as a resource for Maine cities and towns in matters related to community recreation. We also serve as liaison with the Maine Recreation & Park Association, the National Recreation & Park Association, and regional parks and recreation organizations.

Information is available about:

- · Organization and structure of municipal parks
- · Recreation boards
- Recreation programming
- · Recreation facility development

### Grant Programs we administer:

- · Land and Water Conservation Fund
- Recreational Trails Program

### Our Contact Information:

Doug Beck Outdoor Recreation Supervisor Bureau of Parks and Lands 124 State House Station Augusta, Maine 04333 (207) 624-6090 doug.beck@maine.gov

### **Order LWCF & RTP Signs**



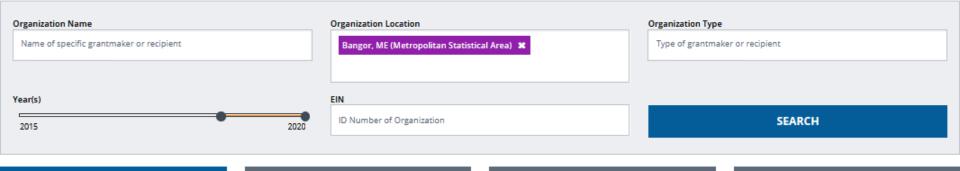


## Where Can I Find the Foundation Money?

### Foundation Center / Candid - www.candid.org

- Over 130,000 foundations, corporate donors, and grantmaking public charities
- Maine Philanthropy Center (free access to Foundation Directory Online Professional
- Maine Association of Nonprofits
- Free "Foundation Directory Online Quick Start" will give you a directory of grantmakers by location, EIN, type of grantmaker
- https://fdo.foundationcenter.org/
- Guidestar by Candid www.guidestar.org
  - Free search profiles of charitable foundations by geographic location

### SHOWING RESULTS FOR "Bangor, ME (Metropolitan Statistical Area) , Years from 2015 to 2020 " \* CLEAR ALL



19 Grantmakers

Grants

More Insights Lead to More Funding

Recipients
Peer Organization Profiles

0 990 Tax Forms

View Grantmakers Only

### Grantmakers (19)

Learn even more about grantmakers - upgrade for full versions of the grantmaker profile

Grantmaker	City	State	Country	Total Assets	Total Giving ~ 0
Stephen and Tabitha King Foundation, Inc.	Bangor	ME	United States	\$10,048,326	\$4,586,150
Francis T. and Louise T. Nichols Foundation	Bangor	ME	United States	\$31,995,896	\$1,865,000
New England Telehealth Consortium	Bangor	ME	United States	\$346,899	\$1,390,153
The Haven Foundation	Brewer	ME	United States	\$11,980,600	\$651,206
Bangor Savings Bank Foundation	Bangor	ME	United States	\$6,077,056	\$643,216

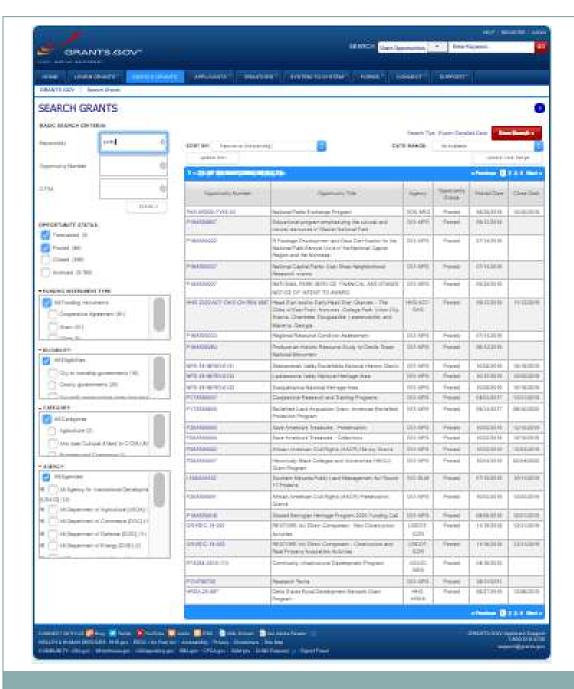
« 1 2 3 4 » Showing 1-5 of 19 Results

**VIEW ALL** 

## Where Can I Find the Government Money?

- First...No Matthew Lesko jokes...
- For state opportunities go directly to state websites: <a href="https://www.maine.gov/dacf/parks/about/grants.shtml">https://www.maine.gov/dacf/parks/about/grants.shtml</a>
- For federal opportunities use www.grants.gov
  - Central storehouse for more than 1,000 grant programs and more than \$400 billion in annual awards
  - Easy to search for opportunities
  - To apply must register and this takes time!
- Catalog of Federal Domestic Assistance – <u>beta.sam.gov</u>
  - Information about every federal grant program





http://www.grants.gov

# NRPA's Grant-Fundraising Page

### **Grant and Fundraising Resources**



The National Recreation and Park Association (NRPA) periodically posts information about grant and fundraising opportunities that are available for park and recreation agencies and affiliated friends groups and SOII(s)(3) nonprofits.

### **Current NRPA Grant Opportunities**

There are no grant opportunities at this time

#### Other Grant Opportunities

#### Outdoor Recreation Legacy Partnership Program

The National Plast Service has a reconnected the opening of the application process for the Calddoor Recursation League, Therevishelp, Posgeron (DRE), a networkplast compressing gent program funded through the Lund and Villane Conservation Fund (LWCF). The ORE before gents specifically to help create and improve sitter and local pasks and other outdoor reconstant areas particularly in under-served communities. A total of \$40 million of funding is available. Applications are due by July 70 Loam more and apply.

#### NCOA's Senior SNAP Enrollment Initiative

The National Council on Aging (NCOA) seeks applications from qualified organizations as part of an upcoming grant opportunity to help reduce senior hunger in the U.S. Grants of up to \$50,0000 each for a 19-month period will be awarded to selected organizations for the implementation of Senior SNAP Excolumnt Institutes in their communities. The goals of the institute include

- Significantly increasing the participation of older adults in SNAP through community-based outreach and enrollment initiatives.
- Identifying, analyzing, and disseminating replicable, cost-effective, and scalable strategies for increasing senior SNAP enrollment
- Increasing public awareness of senior hunger as an issue of national and local importance, and of SNAP as an effective strategy for reducing food insecurity among older adults.

Letters of Intent due July 15. Learn more and apply.

#### Waste Management Charitable Giving

Waste Management offers sharified gift to promote cite pack, economic development and evaluation. Waste Management primarily respects environmental invalues including promoting patients and eigens respect for people to only and play, and environmental duration includes agranted at middle and high school students. Ecological promotion and high school students. Still gibble entres include 501(c)(3) corporation organizations and public organizations. Applications are accepted on an ongoing busic, Learn more and public organizations. Applications are accepted on an ongoing busic, Learn more and public.

#### Lisa Libraries Grant Program

Neopolis applications that serve heavement or undersomed ones an eligible to easily for in-tire of designation from The Lisa Elucines. Lisa Elucine protect designation of the tools for convening Is defined to be tool for the own will be tools serve greater than the book horse. Which designates are free. The Lisa Elucines requests that entipients cover the rhipping and handling costs, which are based on the destination and quantity of books. Applications are excepted on an energy lasts. Lisam rows and other.

#### The Fruit Tree Planting Foundation Grant Program

Municipal eritities, local nonprofits, and public schools are eligible to apply to support the planting of fruitful trees and plants to alleviate hurger, combat global warming, strengthen communities, and improving the surrounding environment. Trees can be planted at community patients, or by and state public, one-vocam englightwoods, halvels Armerican researchess, clubios, and other locations where they will serve the guester community. The Tondation provides high-quality trees and shorts, equipment, on-site orbard design experted and overagin, horticultural workshops, and aftercare training and manutass, applications are accepted on an origing laste. Lamm more and papely.

#### Baseball Tomorrow Fund/Major League Baseball Field Maintenance Education Program

This program provides the apportunity for MLB groundalespers to share sign and techniques with other professional aparts and extra the share of the

#### Community Facilities Direct Loan and Grant Program - Rural Communities

The United States Department of Agriculture (USDA) provides grants, low-interest direct loans, and/or combinations of the two to develop essential community facilities in rural areas, including public facilities, community parties rural coal food systems such as community grades and food hubs. Public entities, roopidri organizations, and to that entities in rural communities are eligible to apply, Applications accepted on a notificip basis. Loan more and public entities, recognizing a coaling basis. Loan more and public entities, recognizing a coaling basis. Loan more and public entities, recognizing a coaling basis. Loan more and public entities, recognizing a coaling basis. Loan more and public entities, recognizing a coaling basis.

#### Keep America Beautiful's Community Restoration and Resiliency Fund

Keep America Beaufulth, Community, Restousion and Realizers (Furl benefit is loop, Purerica Beaufulth, Communities directly effected by a broade and enforcement diseases. The Most provides remediate and brong term support for insula and granging relens, perforts and teles provided insular and public spaces, parks, generally, Community gateways. Main StreetSowntown areas, open spaces and more. Applications accepted on a rolling basis. Learn more and apply.

#### United States Tennis Association (USTA) Facility Services Program

The USTA offers business development, advocacy, technical, and financial support to improve or construct tennis facilities across the country. In addition, each applicant will be appointed a project consultant from the USTA National staff who will deliver personalized support and service. Service applications are accepted on a cilling basis. Econ more and apply.

#### Independent Fundraising Resources

When looking for funding and grants, there are many resources available on the Internet. Below are just a few suggestions on where to start your research.

- Foundation Center: Provides both training and research information on corporate and foundation grant programs. The grants database is a collection of thousands of grants.
- 2. Guidestar: An excellent source of IRS 990 forms for foundations and other nonprofit organizations.
- 3. Chronicle of Philanthropy: The Chronicle is a newspaper for nonprofit news publishing, fundraising trends, resources, and recent grants
- 4. Crowdfunding Toolkit
- 5. Nonprofit Times: Nonprofit management newspaper.
- 6. Hoovers: Profiles millions of U.S. companies. It is a great source for employee contact information.
- 7. Fortune Magazine: A resource for identifying companies by state and industry.
- 8. Leadership Directories
- 9. Google, Yahoo Finance, and other general search engines.
- O. Newspapers and magazines like the Wall Street Journal, Newsweek, New York Times.



### Information on:

- NRPA Grant Opportunities
- Outdoor Recreation Legacy Partnership Program
- NCOA's Senior SNAP Enrollment Initiative
- Waste Management Charitable Giving
- Lisa Libraries Grant Program
- The Fruit Tree Planting Foundation Program
- Baseball Tomorrow Fund/MLB Field Maintenance Education Program
- Community Facilities Direct Loan and Grant Program for Rural Communities
- Keep America Beautiful's Community Restoration and Resiliency Fund
- USTA Facility Services Program
- Links to fundraising information and resources

https://www.nrpa.org/our-work/Grant-Fundraising-Resources/

f ...

# "Friends" Groups

- Non-profit 501(3)(c) can open up funding opportunities not normally available for local government
- "Friends" groups are not really advisory groups – they are primarily support and fundraising groups!
- Members should be people who either, 1) have money, 2) know people who have money, and/or 3) aren't afraid to ask people for money
- Should typically be in existence for at least 3 years to be eligible

### Friends of Chapel Hill Parks and Recreation



### **Supporting Your Community**

The Friends of Parks and Recreation was created to enhance our parks, our greenways, and our recreational programs and facilities. Donations to The Friends enables quicker completion of projects not covered or only partially covered by the Town budget.

For example, individual donations to The Friends in 2014 paid for three sand volleyball courts at Umstead Park. A group of interested people alerted The Friends to the need for courts and worked together to provide funding and technical expertise. The Friends managed the donated funds and coordinated with the <a href="Chapel Hill Parks">Chapel Hill Parks</a> and Recreation <a href="Department">Department</a> to complete the first court in just a few months. This project became a priority due to citizen support.

Individuals, groups and businesses can donate to The Friends in a variety of ways: Become a member each year, select one or more projects to sponsor, plan a legacy gift for the future, or make an unspecified gift. To see a description of current priority projects, go to Fundraising Projects.

To make your gift, go to Donate to The Friends page.



### Main Menu

- Home
- About The Friends

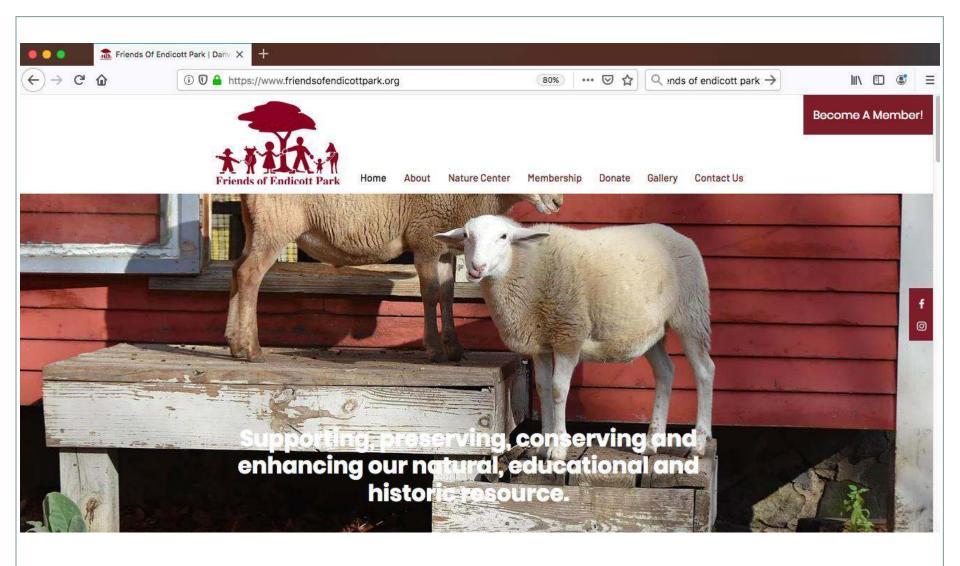
SUPPORT YOUR COMMUNITY!

- Fundraising Projects
- Donate to The Friends
   Contact Us

#### Department website Chapel Hill Parks and Recreation



Bolin Creek Tr



Friends of Endicott Park (Danvers, MA)





### Learn More & Give Today at

## Patronicity.com/EndicottPark





\$18,017

funded of \$10,000 goal

161

patrons

**Project Closed** 



SUCCESS!

This campaign reached its goal on Sep 16, 2016 11:45 PM.



TAX DEDUCTIBLE

Friends of Endicott Park, inc. is a



# The Grant Application

- Organizational Mission Statement
- Organizational Accomplishments
- Statement of Need
- Project Description
- Specific Aims and Objectives
- Management Plan
- Program Evaluation
- Budget

# The Grant Application

- Organizational Mission Statement
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## Statement of Need

- Justification for why you are asking for \$\$\$
- Must align with funder's priorities!
- Think in terms of problems that need to be addressed
- Be sure to identify a specific target population

- Secondary data sources
  (e.g. US Census, NSGA, SBR,
  Kids Count, ACA, NRPA,
  IHRSA, web searches, library
  databases)
- Primary data sources (e.g. social research – surveys, focus groups, interviews, observations, participation counts)
  - Quantitative Data vs.Qualitative Data

# Secondary Data Analysis

- Over 400 confirmed cases of child abuse and neglect in SC every week or 1 out of every 80 children 0-16 years of age
- SC ranks 50<sup>th</sup> in preventive services for abused and neglected children
- SC is 45<sup>th</sup> out of 50 in national obesity rankings
- Over 54% of SC children do not participate in afterschool sports or lessons
- 31.5% of SC high school students are overweight or obese (48% of all rural AA children)
- 62% of SC children do not meet the CDC's recommended PA levels
- 9% of SC middle school students and 11% of SC high school students reported to have thought about attempting suicide in the past year
- SC ranks 10<sup>th</sup> in the nation in new HIV cases annually and 7% of high school students in SC reported that they had an STD

Data used in the Aiken Youth Empowerment Grant application

# Secondary Data Analysis

- North Aiken has a 96.92% poverty index
- NAES = 92% F/R lunch rate, 89% minority, below average rating
- NAES = 20% failure rate in math, 27.3% in reading
- 92 OOS suspensions; 75% of referrals were AA males
- 66% of students at NAES live in single parent or foster homes
- Juvenile violence rates increased 129% from previous year (116 assault and battery, 77 cases of disturbing school)
- 200 confirmed gang members operating in Aiken
- 51.4% of Aiken's youth smoke
- Only 15% of Aiken high school youth ate according to USDA guidelines

Data used in the Aiken Youth Empowerment Grant application

## Where Did We Get the Data?

- Centers for Disease Control & Prevention (CDC)
- SC Dept. of Education Fiscal Year Poverty Index
- Aiken County News (Newspaper)
- SC School Report Cards
- SC Measurement of Academic Performance (MAP)
- Aiken County Juvenile Justice statistics
- Aiken Dept. of Public Safety Gang Survey
- South Carolina Dept. of Social Services
- Southern Institute on Families and Children
- SC Dept. of Health and Environmental Control
- SC Kids Count data
- SC Youth Risk Behavioral Surveillance Survey
- Kaiser Family Foundation State Health Facts

# **Project Description**

- This is the key!
- Statement of need sets the table...
- Project description is the main course
- This section lays out what you intend to do and is usually the most important section of the grant
- Be articulate and accurate but you don't need to win any writing awards!

### **Answer the following questions:**

- ➤ Is the project do-able?
- ➤ Is the project reasonable?
- ➤ Is the project logical? Does it address the statement of needs?
- ➤ Does the project align with the funder's priorities?
- ➤ Is the project appropriate given the target population?

# Specific Aims and Objectives

- Should flow naturally from the project narrative
- Specific Aims (goals) broad statements of intent
- Objectives steps that we take to achieve our aims or goals
  - SMART specific, measurable, achievable/action-oriented, realistic, and time-bound (Drucker, 1954)
  - Can be process, impact, or outcome-related

### **EXAMPLES of SMART Objectives:**

- The maintenance staff will review park mowing schedules with recommendations for changes by January 2020 (Process)
- The marketing department will develop a promotional campaign to position recreation as a contributor to physical and mental health in this community by the end of 2020 (Impact)
- The Town of Durham Parks and Recreation will become a Fitness City USA award finalist by the end of 2020 based on its services and reputation as contributing the health and wellness of its citizens (Outcome)

# Specific Aims and Objectives

**Specific Aim 1.1:** To improve connectivity and linkability between residential neighborhoods, parks, schools, and downtown businesses by developing multimodal trail systems.

**Objective 1.1.1:** Conduct a feasibility study for the acquisition of available land parcels in the Graniteville neighborhood in FY 2020-21, to include GIS analysis and public input

# **Budget**

- All grant budgets will ask for the same general spending categories
  - Project Staff/Personnel (+ fringe)
  - Consultants
  - Equipment
  - Materials and Supplies
  - o Travel
  - Publication/Communications
  - Computer Services
  - Facilities and Administrative (e.g. F&A, Indirect Costs, etc.)
  - o Cost Sharing, Program Income, In-Kind

Narrative Budget Justification	Inkind			
Personnel:			1	
Project Director 12 month commitment - Grant funds will cover		\$20,000	$\longrightarrow$	Line item
approximately 40% FTE of salary and benefits (\$49,000) - Project Director		CONTRACTOR CONTRACTOR		
will coordinate and oversee programs and events; and be responsible for				
financial accountability of grant funds and reporting.				Description /
Administrative Assistant – new part-time position – 10 hrs./week for 52 weeks				-
(.25 FTE) @ \$10/hr., + FICA – will be responsible for logistics, organizational		\$5,598		Justification
details for all program events, mailings, and marketing program.	Pro-Months Control Control			
5 Volunteers for Afterschool program – 10 hrs/week @ \$15/hr = \$150 x 10	\$7,500	-		
weeks = $$1,500 \times 5 \text{ pax}$				
Travel:				
Travel for 2 staff to professional development workshops -		\$1,070		
2 Airline tickets - Greenville, SC to Washington, DC @ \$325 each =				
\$650; 2 Hotel rooms for 2 nights @ \$75 per room per night = \$300				
Per diem for meals \$30 x 2 days = \$120				
Travel for staff to network with other community partners 800 miles @ \$.54		\$432		
per mile		_		
Bus travel for students trip to museum - 70 miles @ \$.60 per mile		\$42		
Supplies:				
1 Laptop for the new Administrative Assistant to use in program activities,		\$1,450		
writing newsletters and brochures, communications, emailing and general				
word processing capabilities = \$1,450	CHECK SCHOOL ST		3	ام الأنما
Curriculum and activity books for students' afterschool program = \$900	\$900		<b>*</b>	In-Kind
(donated by school)		(CS) (CS)	7	
1 Laser printer to produce newsletters, training materials, etc. = \$1,350		\$1,350		
Office supplies - paper, envelopes, laser printer cartridges, postage=\$1,750		\$1,750		
Contractual:	2	S.E.		
Indiana University Youth Learning Institute Trainings		\$10,000		
1. Staff trainings - two day/ overnight training twice a year @ \$2500 per				
2-day training X 2 = \$5,000				
2. Volunteer training – two day/ overnight training twice a year @ \$2500				
per 2-day training $X 2 = $5,000$				
Other:	e years and		†	
Afterschool snack for 50 students, 20 weeks @ \$30/wk = \$600 (donated by	\$600			
school)		0.000.000.000.000		
Redesign brochure (\$700) and print 1000 copies (\$200), including 2 sets of		\$2,080		
foam board displays (\$1180)				
Total Project = \$52,772	\$9,000	\$43,772	1	
Total Funds Requested = \$43,772				

## From UNH...

- The budget justification/narrative should:
  - o Be written in everyday language
  - Conform to sponsor requirements for line items that require justification
  - Use the sponsoring agency's template when possible
  - Be organized in the order of the items in the detailed budget
  - Follow sponsor text formatting requirements



# Example: LWCF

- -Land and Water Conservation Fund Act of 1965
- -50/50 Match Program (min \$25,000 max \$200,000 total ask)
- -Preservation of Outdoor Recreation Opportunities
- -Projects maintained for public use in **PERPETUITY**
- -Money is from offshore gas lease revenue (no tax-payer money)

### **Types of Projects: Outdoor Recreation**

- 1) Acquisition
- 2) Development
- 3) Combination

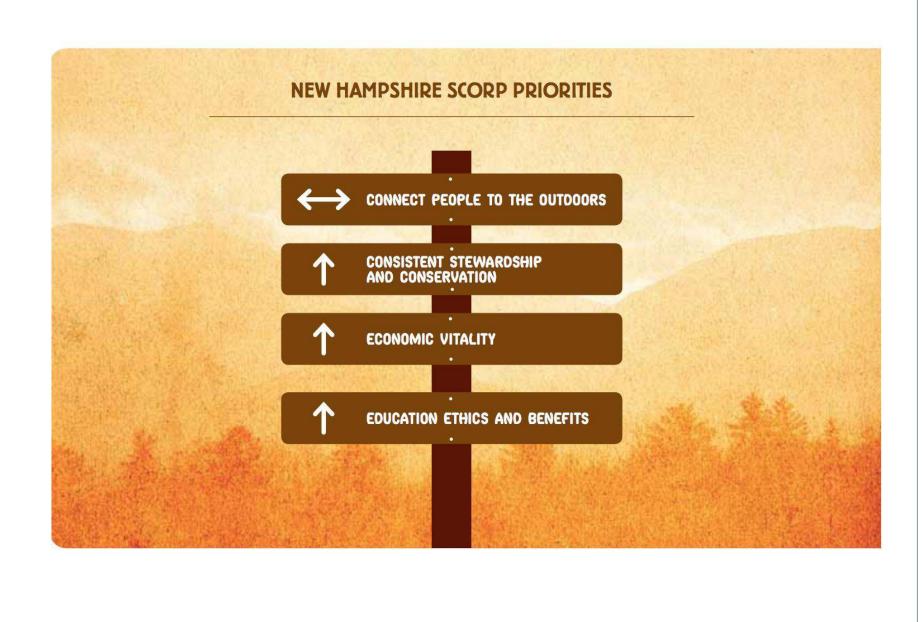
### Who Can apply?

Municipalities State Agencies Federal Agencies



# LWCF Application Process (NH)

- 1) Intent to Apply (2 page)
  - -Project Narrative
  - -Statement of need
- 2) Invitation to Apply
- 3) Complete Application (8 pages)
  - -Project narrative
  - -Statement of need
  - -SCORP Priorities
  - -Budget, etc.
- 4) **Competitive Scoring:** Projects are scored based on completeness of application and project impact not the writing skills.
- 5) **Recommendations** made to NPS
- 6) Projects awarded





#### STATE OF NEW HAMPSHIRE DEPARTMENT OF RESOURCES AND ECONOMIC DEVELOPMENT DIVISION OF PARKS AND RECREATION

### LAND and WATER CONSERVATION FUND



#### GRANT ROUND 28 - INTENT TO APPLY

Eligible project sponsors, which include government entities such as cities, towns, counties and school districts, that intend to apply for Land and Water Conversation Fund (LWCF) assistance under Grant Round 28 must complete this form and submit it to the NH Department of Resources and Economic Development (NHDRED), Division of Parks and Recreation by 4:00 PM, June 3, 2016.

Submit form to: LWCF Program

NH Division of Parks and Recreation

172 Pembroke Road Concord NH 03301 Phone: (603) 271-3556 lwcf@dred.nh.gov

The information provided within this form will be evaluated to determine basic project eligibility. Following initial eligibility determination a pre-application site inspection will be scheduled with the sponsor. Site inspections allow one-on-one consultation with project sponsor and help identity other potential eligibility issues. Sponsors may submit an application for grant assistance only after eligibility has been determined by NHDRED. Once a project is determined to be eligible, NHDRED will issue to the sponsor an invitation to apply.

Failure to complete all sections may result in rejection of this form.

### SPONSOR INFORMATION Authorized Contact Name:

Project Sponsor/Government Entity:

Address:		City/Town:	Zip:	
Daytime Phone:		Email:		
PROJECT INFORMATION				
Project Type:	☐ Development ☐	Acquisition	ination	
Project Title:				
Est. Total Project Cost: Est. Total Grant Request:				
Est. Start Date: Est. Completion Date:				
Has the sponsor previously received LWCF assistance?			☐ Yes	□ No
Is the project site within a property previously assisted by LWCF?		☐ Yes	□ No	
Is the completion of the project dependent on receiving LWCF assistance?		☐ Yes	□ No	
Is this project a phase within a larger project or effort?		☐ Yes	□No	

Project Narrative (Provide enough information to convey a general sense of the work you propose to accomplish):		
Statement of Need (briefly explain how this project addresses a	need for your community and the general public):	
Required attachments:		
☐ Location map (indicating the location of the pr		
□ Boundary/Site map (indicating property boun	dary, project area, and public access points)	
Signature of Authorized Contact	Date	

page 2 of 2 NH LWCF Intent to Apply Grant Round 28

# Successful LWCF Project: Abenaki Ski Area 4-Season Lodge, Wolfeboro, NH

- \$160,000 grant (50/50 match)
- Multiple stakeholders involved
- Multiple funding sources
- Expanded use to 4-season (previous just winter use)
- Used to connect all season activities walking, biking, xc skiing, downhill skiing and expand future recreation opportunities
- Positive public input
- Project implemented all four SCORP priorities







# Some Final Thoughts

- Grant dollars are limited and difficult to get
- Grant money will rarely exceed 5% of your total budget
- You often have to invest resources (time, staff, money) to get resources
- Many grants require partnerships and many will require funding matches
- Details matter deadlines, format, font sizes, page counts
- You don't need to be a prize-winning author you just need to demonstrate need and show potential project impact
- Projects must be tightly aligned to the funder's mission
- Projects should be tightly aligned to your mission beware of mission creep due to chasing dollars
- Organizational capacity (your ability to DWYSYWD) is critical
- Budgets should be lean and focused on project activities be aware of budget restrictions!
- Don't shortchange evaluation it is a critical piece to showing project impact!

# Thank You! Questions?

Bob Barcelona UNH Dept. of Recreation Mgt. & Policy (603) 862-5345 bob.barcelona@unh.edu

